

**UNITED STATES DISTRICT COURT**  
**DISTRICT OF NEVADA**

GINA GANN,

Plaintiff,

vs.

J.C. PENNEY CORP. et al.,

Defendants.

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3:12-cv-00142-RCJ-VPC

**ORDER**

This case arises out of the termination of an employee in violation of the Family and Medical Leave Act (“FMLA”). Defendant has moved to dismiss and to compel arbitration. For the reasons given herein, the Court grants the motion.

**I. FACTS AND PROCEDURAL HISTORY**

Plaintiff Gina Gann worked for Defendant J.C. Penney Corp. (“Penney’s”) for more than one year and for more than 1250 hours in the year preceding her leave pursuant to the FMLA. (*See* Am. Compl. ¶¶ 3, 16–17, Apr. 16, 2012, ECF No. 3). Plaintiff took medical leave for a serious health condition from June 15, 2011 to July 10, 2011, but although Plaintiff’s doctor suggested she spend additional time on medical leave, Penney’s refused to permit her any additional leave and fired her for being unable to work. (*See id.* ¶¶ 7–13).

Plaintiff sued Penney’s in this Court under the FMLA. The Amended Complaint (“AC”) adds two Defendants: (1) William Schipper, Gann’s supervisor, against whom Gann makes no

1 particular allegations; and (2) Wendy Curry, an employee of non-party PowerLine—a company  
2 that makes employment decisions on behalf of Penney’s—who Plaintiff alleges participated in  
3 the decision to terminate her. (*See id.* ¶¶ 4–6). Penney’s has moved to dismiss for failure to  
4 arbitrate and asks the Court to compel arbitration.

## 5 **II. LEGAL STANDARDS**

6 “A failure to exhaust non-judicial remedies must be raised in a motion to dismiss, and  
7 should be treated as such even if raised as part of a motion for summary judgment.”  
8 *Inlandboatmens Union of the Pac. v. Dutra Grp.*, 279 F.3d 1075, 1082 (9th Cir. 2002) (citing  
9 *Ritza v. Int’l Longshoremen’s & Warehousemen’s Union*, 837 F.2d 365, 368 (9th Cir. 1988)).  
10 Such a motion is a “non-enumerated Rule 12(b) motion,” not a motion under Rule 12(b)(1). *Id.*  
11 at 1078 n.2 (citing *Ritza*, 837 F.2d at 368–69) (internal quotation marks omitted). “In deciding a  
12 motion to dismiss for a failure to exhaust nonjudicial remedies, the court may look beyond the  
13 pleadings and decide disputed issues of fact.” *Wyatt v. Terhune*, 315 F.3d 1108, 1119–20 (9th  
14 Cir. 2003) (citing *Ritza*, 837 F.2d at 369).

## 15 **III. ANALYSIS**

16 The issue before the Court is whether FMLA claims are arbitrable under the arbitration  
17 agreement in this case. Because the FMLA provides standards of conduct independent from the  
18 provisions of any collective bargaining agreement (“CBA”), FMLA claims need not be  
19 arbitrated under such agreements absent a clear and unmistakable waiver of the right to a judicial  
20 forum to adjudicate FMLA claims. *See Wright v. Univ. Mar. Serv. Corp.*, 525 U.S. 70, 78–79  
21 (1998) (holding that because federal statutory rights under the Americans with Disabilities Act  
22 (“ADA”) did not arise out of the CBA, the plaintiff’s ADA claims were not arbitrable under the  
23 CBA’s general arbitration clause); *Mitchell v. Chapman*, 343 F.3d 811, 824 (6th Cir. 2003)  
24 (applying *Wright* to FMLA claims). However, where an arbitration clause uses broad language  
25 such as “any dispute” in cases where the waiver is entered into by the individual employee, and

1 not by a union on behalf of a class of employees, the “clear and unmistakable” standard does not  
2 apply, and the waiver is broad enough to waive all statutory claims, even if not specifically  
3 identified. *See Wright*, 525 U.S. at 397 (citing *Gilmer v. Interstate/Johnson Lane Corp.*, 500 U.S.  
4 20 (1991)).

5 Penney’s adduces a copy of its Binding Mandatory Arbitration Agreement (“BMAA”),  
6 which is apparently electronically signed by Gann herself. (*See* BMAA, Feb. 22, 2010, ECF No.  
7 5, at 13). Rule 3 of the J.C. Penney Rules of Employment Arbitration (“Rules”), which the  
8 BMAA explicitly incorporates, governs the scope of the requirement to arbitrate. (*See* Rules,  
9 Rule 3, ECF No. 5, at 15). Rule 3 exempts the following matters from arbitration:  
10 unemployment compensation; workers compensation (except retaliation); pension and welfare  
11 benefit plans (except that lost benefits may be recoverable as damages in arbitration); and NLRA  
12 and similar union laws. (*See id.*, Rule 3.A.1–4). All other matters, including the following, are  
13 subject to arbitration: discrimination, retaliation for exercise of rights, breach of contract and  
14 implied covenants, wrongful termination, constructive discharge, breach of common law  
15 obligations or duties, exceptions to the at-will employment doctrine, and any such claim against  
16 a supervisory or managerial employee alleged to have been acting within the scope of  
17 employment. (*See id.*, Rule 3.B.1–8). Plaintiff alleges “interference” under the FMLA. (*See* Am.  
18 Compl. ¶ 22). This claim does not fit within any of the categories that are explicitly non-  
19 arbitrable under Rule 3.A, and the categories listed under Rule 3.B are not comprehensive. (*See*  
20 *id.* Rule 3.b (“The parties agree to arbitrate *all* other claims under these Rules, including claims  
21 for: . . . . “(emphasis added))). Therefore, Plaintiff has personally waived her right to a judicial  
22 forum to litigate her FMLA claim.

23 In response, Plaintiff disputes that she ever entered into the BMAA. Plaintiff claims that  
24 a human resources employee, Ms. Krupp, entered Plaintiff’s electronic signature onto the BMAA  
25 during Plaintiff’s initial employee processing in Carson City, and that Plaintiff never signed the

1 BMAA electronically or otherwise. Plaintiff claims that Krupp never informed Plaintiff that she  
2 was entering into any arbitration agreement, much less explained the terms of the BMAA.  
3 Plaintiff attests to these claims. (*See* Gann Decl., May 23, 2012, ECF No. 15-1, at 2). Plaintiff's  
4 former co-worker attests to having the same experience when Krupp processed her for  
5 employment at Penney's. (*See* Wojtowicz Decl., May 23, 2012, ECF No. 15-1, at 5).

6 In reply, Penney's argues that the Court should not use the summary judgment standard  
7 to decide its unenumerated 12(b) motion. This is true, but regardless of the whether the same  
8 burden-shifting regime applies as under a summary judgment motion, the Court does not simply  
9 take a movant's claim of a valid arbitration agreement as true. Rather, "[i]n deciding a motion to  
10 dismiss for a failure to exhaust nonjudicial remedies, the court may look beyond the pleadings  
11 and decide disputed issues of fact." *Wyatt*, 315 F.3d at 1119–20 (citing *Ritza*, 837 F.2d at 369).  
12 It is therefore appropriate for the Court to examine factual matter adduced in order to determine  
13 whether there is any valid arbitration agreement in this case. In the present case, the issue is not  
14 whether the precise type of claim Plaintiff brings is arbitrable under the BMAA—clearly it  
15 is—but whether Plaintiff entered into the BMAA in the first instance. Penney's claims that  
16 Plaintiff did in fact personally sign the BMAA because every new Penney's employee is  
17 required to log in with his or her password and electronically sign a list of documents, including  
18 the BMAA, during an initial hiring process called "onboarding." Sarah Abraham, a HR Senior  
19 Manager for Penney's, attests to this general practice, though she does not attest to any direct  
20 knowledge of the procedure that was used in Plaintiff's case. (*See generally* Abraham Decl.,  
21 June 1, 2012, ECF No. 17, at 8). Rita Krupp, the Penney's employee who Plaintiff attests signed  
22 the BMAA on her behalf without explaining it to her or obtaining her assent, attests that Plaintiff  
23 entered all information into the computer herself, including signing the BMAA. (*See* Krupp  
24 Decl. ¶¶ 2–6, June 1, 2012, ECF No. 17, at 11). She attests that "[n]o one other than Ms. Gann  
25 would have been able to complete any of the forms noted above, as Ms. Gann's employee ID

1 number and password would have been required [and] I do not know Ms. Gann's password."  
2 (*Id.* ¶ 6). This, of course, discounts the possibility that Krupp had Plaintiff log in with her  
3 password and then went through the required documents herself for efficiency. Also, Plaintiff's  
4 declaration is directly to the contrary. Plaintiff alleges she never typed anything at all into a  
5 computer, but that Krupp did it all for her. (*See* Gann. Decl. ¶ 4).

6 In summary, there is conflicting evidence whether Plaintiff signed the BMAA or  
7 authorized Krupp to sign it electronically on her behalf, and the question is dispositive of the  
8 present motion. Although the burden-shifting regime of summary judgment is not applicable,  
9 the Court must still assess the facts. Because failure to exhaust is an affirmative defense,  
10 Penney's bears the burden of proof on the issue. Because a determination of the question  
11 required the Court's assessment of Plaintiff's and Krupp's credibility, the Court held an  
12 evidentiary hearing.

13 At the hearing, Defendant produced Krupp, who testified on direct examination that she  
14 had performed approximately 200 "onboarding" procedures for Penney's. She vaguely recalled  
15 Gann's onboarding. She testified that Gann entered her social security number ("SSN") and  
16 password into the computer herself to begin the process, and that Gann completed the entire  
17 process herself with no problems. She testified that Gann seemed perfectly capable operating  
18 the computer. She testified that she did not know if onboarding could be completed without  
19 agreeing to the BMAA, because no one had ever refused to agree to it.

20 On cross-examination, Krupp admitted that it would be possible for her to enter a new  
21 employee's information into the computer herself if the new employee gave her the SSN and  
22 password, but denied that she had ever done so. Krupp repeatedly used the word "can't," but it  
23 is clear that Krupp meant to indicate that such a practice was not permitted by Penney's, not that  
24 it was impossible in practice.

25 Plaintiff produced Gann, who testified that Krupp had her sit at one of three computers

1 and enter her SSN and password. After this, the computer was to generate an employee  
2 identification number (“EIN”), but for some reason the computer would not generate an EIN.  
3 On the second and successive attempts, Krupp entered Gann’s SSN and password, which Gann  
4 had written on the back of her employee identification card for Krupp. After twenty minutes, the  
5 computer eventually produced an EIN, which Krupp also wrote on the back of Gann’s employee  
6 identification card. Krupp then completed the onboarding process for Gann. Gann entered  
7 nothing into the computer after that point, but rather Krupp “clicked through” each form, simply  
8 telling Gann that she had to agree to several things. Gann recalled only the dress code policy in  
9 particular and testified that Krupp never read her the BMAA or indicated she was agreeing to  
10 any arbitration agreement.

11 On cross-examination, Plaintiff admitted that her declaration submitted with her response  
12 to the present motion was not completely accurate. Although the declaration stated that she  
13 never entered anything into the computer, she noted that she did enter her SSN and password  
14 into the computer the first time, but that Krupp entered them in later and entered everything else.  
15 Gann noted that she knew Krupp was completing various documents and agreeing to various  
16 policies on her behalf, but claimed that Krupp did not sufficiently explain them.

17 Plaintiff produced one additional witness, Victoria Ross. Ross testified that she had  
18 worked for Penney’s for one month. During her onboarding with Krupp, she entered her own  
19 SSN and password, but Krupp then did the rest for her because Ross had difficulty with the  
20 computer due to an illness. She testified that Krupp told her to read the documents she was  
21 agreeing to but that she was never informed of any arbitration agreement. She recalled only the  
22 dress code policy and the parking policy.

23 On cross-examination, Ross noted that she was Gann’s daughter. She testified that two  
24 other persons onboarded with her at the same time. She noted that there was no problem with  
25 the computer itself but that she was bad with computers. She admitted she had used computers

1 before, including word processors and social media sites, for example. She eventually testified  
2 that her computer problems were due to an illness. She admitted she personally clicked on  
3 certain documents but could not recall which ones.

4 The Court finds that neither Gann nor Krupp is totally credible.<sup>1</sup> The Court finds that it  
5 is more probable than not that Krupp sat at the terminal next to Gann and entered the information  
6 for her, clicking on the various agreements. However, the Court also finds that even if this is  
7 true, it is more probable than not that Krupp sufficiently explained the documents to Gann or that  
8 Gann read them herself, and that Gann simply does not recall the arbitration agreement or does  
9 and refuses to admit it.

10 The remaining question is whether the BMAA is unconscionable. The Court finds that it  
11 is not. A federal court may determine whether an arbitration agreement is unconscionable under  
12 state law without contravening § 2 of the Federal Arbitration Act. *See Ferguson v. Countrywide*  
13 *Credit Indus., Inc.*, 298 F.3d 778, 782 (9th Cir. 2002) (citing *Doctor's Assocs., Inc. v. Casarotto*,  
14 517 U.S. 681, 687 (1996)). Nevada law requires both procedural and substantive  
15 unconscionability:

16 Generally, both procedural and substantive unconscionability must be present in  
17 order for a court to exercise its discretion to refuse to enforce a . . . clause as  
18 unconscionable. However, less evidence of substantive unconscionability is required  
19 in cases involving great procedural unconscionability. A clause is procedurally  
20 unconscionable when a party lacks a meaningful opportunity to agree to the clause  
21 terms either because of unequal bargaining power, as in an adhesion contract, or  
22 because the clause and its effects are not readily ascertainable upon a review of the  
23 contract.

24 *D.R. Horton, Inc. v. Green*, 96 P.3d 1159, 1162 (Nev. 2004) (internal quotation marks and  
25 footnotes omitted; alteration in original). “Where an arbitration agreement is concerned, the  
agreement is [substantively] unconscionable unless the arbitration remedy contains a ‘modicum  
of bilaterality.’” *Id.* at 1165 (quoting *Ting v. AT&T*, 319 F.3d 1126, 1149 (9th Cir. 2003)).

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<sup>1</sup>Ross’s testimony is irrelevant and possibly constitutes inadmissible character evidence.

1 Here, the BMAA was a contract of adhesion and was therefore procedurally  
2 unconscionable. However the procedural unconscionability was not so great as to trigger the  
3 requirement of a lesser showing of substantive unconscionability. In any case, the BMAA was  
4 not substantively unconscionable at all. Under Rule 1, Penney's selects the program  
5 administrator, and it has selected the American Arbitration Association ("AAA"). But Penney's  
6 does not select the arbitrator. The selection of the arbitrator is done according to a completely  
7 bilateral procedure. Under Rule 11, the AAA selects a panel of seven potential arbitrators,  
8 which list it sends to the parties. The panel is to be populated in the following order: former  
9 federal district judges, former federal magistrate judges and state court judges, and licensed  
10 attorneys with significant experience in employment law. Each party may strike up to three  
11 names from any panel, and the AAA will select the arbitrator from the remaining panel  
12 members. If conflicts of interest prevent all unstricken panel members from serving, the  
13 procedure is repeated until an arbitrator is selected. The arbitrator must use the Rules to  
14 adjudicate the dispute. Under Rule 13, if the cost of photocopying and mailing a response to a  
15 discovery request will exceed \$50, the requesting party must forward half the cost before  
16 mailing. If the cost of production and mailing documents in the designated form will exceed  
17 \$250, the responding party may require the requesting party to advance half the cost exceeding  
18 \$250. In summary, the Rules apply equally to both sides, except that a complainant must pay  
19 \$75 to file a case under Rule 5, which is significantly less than the \$350 a plaintiff must pay to  
20 file a complaint in this Court. And apart from a penalty for sanctionable conduct, which  
21 provision applies equally to Penney's, an employee cannot be made to pay fees or costs beyond  
22 the \$75 filing fee and certain discovery costs.

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**CONCLUSION**

IT IS HEREBY ORDERED that the Motion to Dismiss and Compel Arbitration (ECF No. 5) is GRANTED.

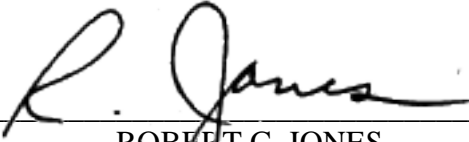
IT IS FURTHER ORDERED that the Motion to Extend Time (ECF No. 12) is GRANTED.

IT IS FURTHER ORDERED that the Motion to Stay (ECF No. 13) is DENIED as moot.

IT IS FURTHER ORDERED that the Clerk shall close the case.

IT IS SO ORDERED.

Dated this 9th day of July, 2012.

  
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ROBERT C. JONES  
United States District Judge